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# **The Art of Advanced Renewable Tariffs Systems (ARTs) Design: Some Lessons from Past and Ongoing Experiences**

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# Content

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- ❑ **Introduction: choosing market regulation and incentives**
- ❑ **“Fair and Efficient FITs”**: how to define a sufficiently attractive, fair and not undue profitability for investors ?
- ❑ **“ARTs”**: **Advanced Renewable Tariffs**:
  - ⇒ **Creating a “Win-Win Situation”** both for investors and for the electricity system and for electricity consumers
  - ⇒ **Defining a “fair and efficient profitability”** for IPPS, equity and debt providers
  - ⇒ **Differentiating FITs** according to the quality of RE resource
  - ⇒ **Examples**: onshore wind, grid connected PV proposed ARTs
- ❑ **Conclusions**

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## ANNEXES

- ⇒ *The universal PI linear model and its related ratios and formulas*
- ⇒ *Coping with decreasing RE costs: case studies: PV FITs in Germany, Italy, France*

# Market regulations in favour of RES: focus on FITs (ARTs)

	Regul. From prices	Regul. from quantities
Targeted on initial Investment	Subsidies	Calls for tenders
	Fiscal incentives	
	Soft loans	
Targeted on Production	Environnemental bonus	Quotas + green certificates
	Simple guaranteed tariffs	or + carbon credits
	Advanced tariffs systems	+ derivative markets

Source: adapted from Menanteau & alii "How to promote RES successfully & effectively", Energy Policy, vol 32/6, 2004

- ❑ FITs and “Advanced FITS” (ARTs) are more efficient
- ❑ Subsidies and fiscal incentives: only for initial programme phases
- ❑ Soft loans: very interesting because of high investment cost and development banks interest and involvement
- ❑ Calls for tenders: very often poor results (UK, F...), unless to create national RE industry before implementing FITs (China...)
- ❑ Quotas + green certificates: poor results, shift to FITs (UK, Italy)

# Main FITs parameters: example of FITs grading

**Example:** WFC, “Grading North American Feed-in Tariffs”, Paul Gipe, May 2010

The Gold Standard Report Card	France	Germany	Spain Fixed Payment
Program caps	10	10	10
Project size caps	8	10	8
Contract terms (years)	10	10	10
Technologies included: Wind, Solar PV, Hydro, Biogas, Biomass	10	10	10
Tariffs based on cost of generation	10	10	10
Tariffs differentiated by technology	10	10	10
Tariffs differentiated within each technology (granularity)	16	20	16
Tariffs differentiated by resource intensity for wind energy	10	10	0
Inflation indexing	6	0	6
Bonus points for programs with multiple tracks (US) or community power adders			
<b>Total</b>	<b>90</b> A	<b>90</b> A	<b>80</b> A-

➔ See also Feed Laws and FITs data base by Paul Gipe at: [www.wind-works.org](http://www.wind-works.org)

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**Defining a targeted fair  
and sufficiently attractive  
profitability for investors  
from FITs**

# Fairness and efficiency (1): general framework

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- ❑ **Short, medium and long term sustainable energy scenario based on energy sufficiency, energy efficiency, renewables**
- ❑ **Fair competition between renewables and fossil fuels:**
  - ⇒ Taking into account long term energy security and externalities
  - ⇒ Full LCOE assessment, not only marginal short term fuel cost
- ❑ **Defining an RE-IPP status and relevant conditions:**
  - ⇒ Grid access, transparent and fair projects authorization
- ❑ **Lowering risks for IPPs, equity and debt providers**
  - ⇒ “TLC” (Transparency, Long term, Certainty) for FITs systems
  - ⇒ Mandatory purchase of all RE-based kWh during PPAs
  - ⇒ Fair, sufficiently attractive, but not undue profitability
  - ⇒ Differentiation between FITs: scale, type, quality of resource
- ❑ **Over-cost compensation mechanism**
  - ⇒ Not from national state budget
  - ⇒ From all electricity consumers and international finance (CO2)<sup>6</sup>

# Fairness and efficiency (2): which profitability level ?

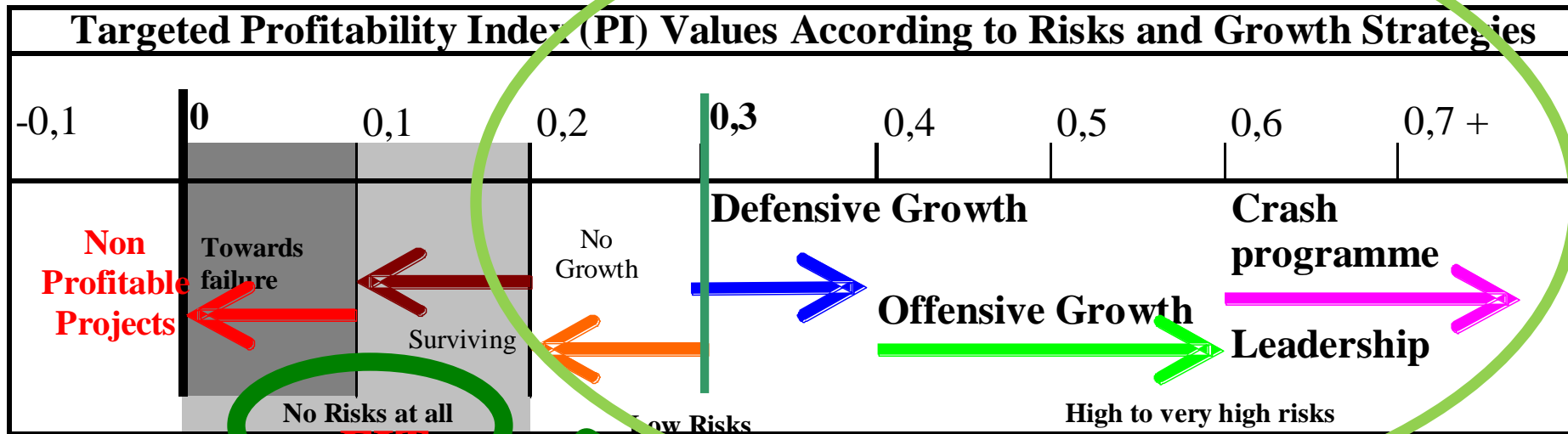
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- ❑ FITs must be based on the value of renewables
- ❑ → They must be based on “cost + fair profit”
  - ⇒ And not on “avoided costs”, or on a “market referent” based on present low cost fossil fuels based kWh costs
- ❑ Measuring “Fair profit” only by IRR is dangerous
  - ⇒ Profitability results not from IRR but from the difference between IRR and investor’s cost of capital (“WACC”)
- ❑ Fine tuning more reliable from the project net present value (NPV) per \$ invested :  $PI = NPV / I$  (*PI = Benefit to Cost Ratio - 1*)
  - ⇒ For zero risk projects: no fuel costs, mandatory purchase, FITs
  - ⇒ From success stories and failures:  $0.1 < PI (= NPV / I) < 0.3$ 
    - $PI < 0.1$ : not sufficiently attractive FITs, not sufficiently GWs/year and insufficient additional tens of TWh/year from investors
    - $PI > 0.3$ : undue profitability and large over-costs leading to market overheating and at the end to “stops & go”

# Profitability Target Choice for FITs

Using the “Universal Profitability Index Scale”:

Fast and stable Growth of Manufacturing Industry on free markets



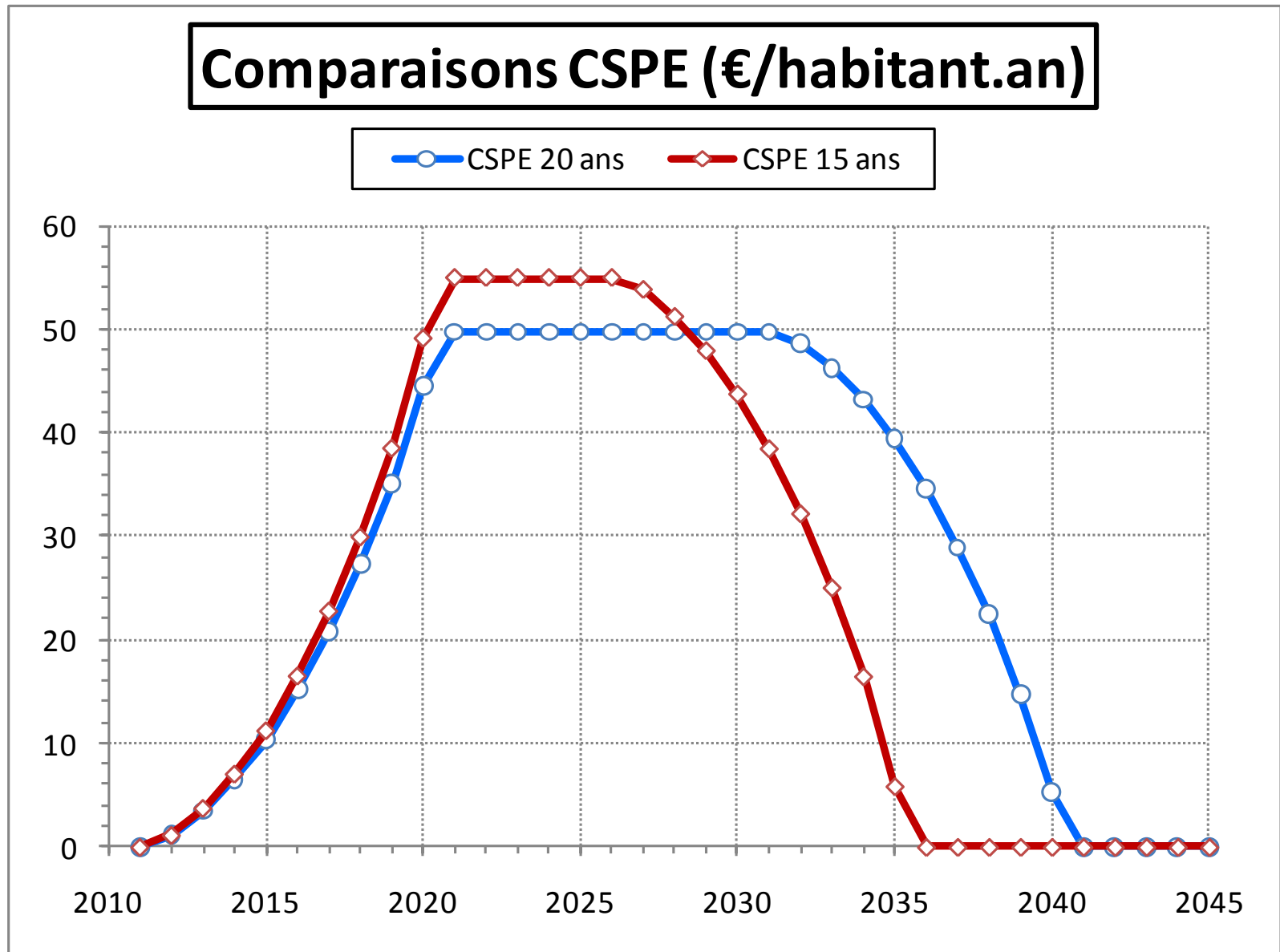
**FITs**

**Targeted zone  
For « Fair and  
Efficient tariffs »**



# Choice of PPA duration n: impact on overcost

(€/people.year, 2011 PV FIT assessment for an IRENA Member State)



# Fairness and Efficiency (3): differentiated tariffs

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## ❑ Efficiency requires to deliver

⇒ Increasing TWhs/year and % of electricity demand from RES-E

⇒ In order to decrease the part of non sustainable technologies

## ❑ Medium (10 years) and long term (20 to 30 years) targets and scenarios must be defined and optimized

⇒ TWh/year, % of electricity demand

⇒ Over-costs and benefits by blending

○ Low kWh cost RES-E technologies (onshore wind, hydropower)

○ Base load RES-E (geothermal power)

○ Dispatchable RES-E technologies: simple power plants and CHP systems using biomass and biogas with resource storage

○ Emerging RES-E technologies (PV, offshore wind)

## ❑ Optimization requires differentiated FITs by technologies, size, application (e. g. BIPV), quality of sites.

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**“Advanced Renewable Tariffs”:  
RE FITs adapted to different  
sites with different potential  
energy yield: \* Wind (1)**

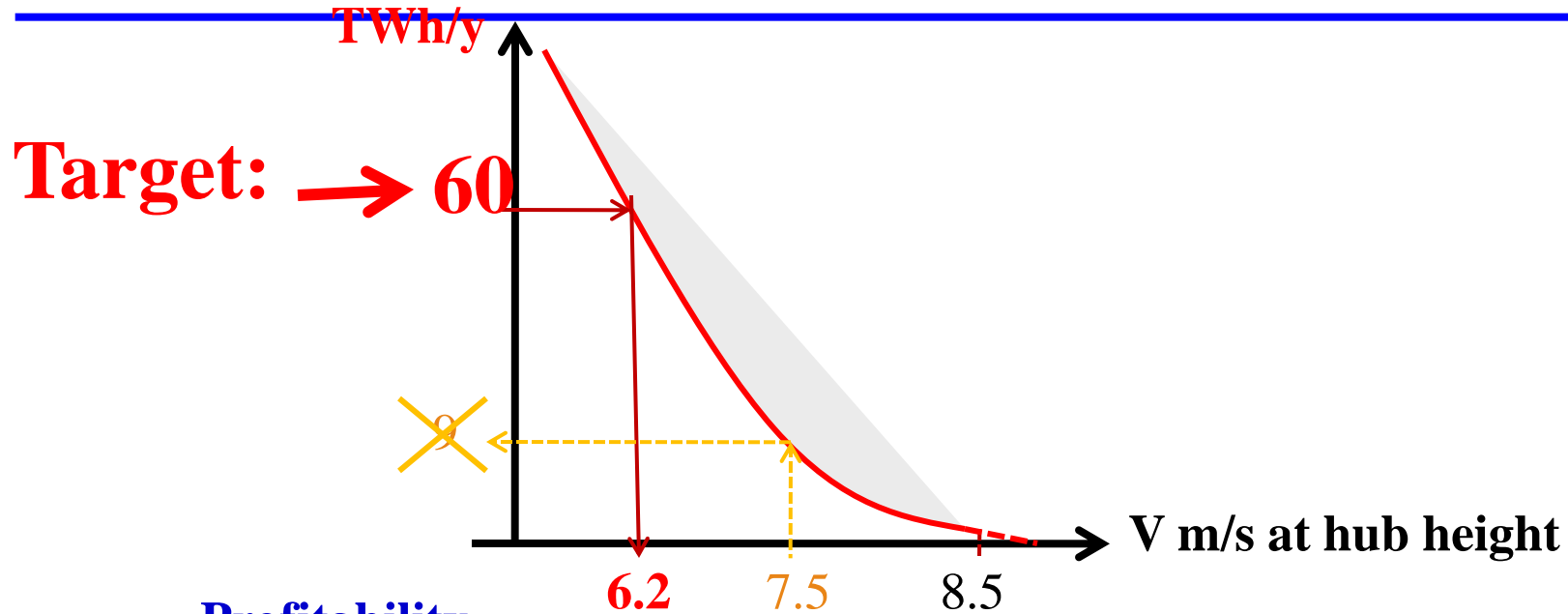
**\* Solar PV (2)**

# Fairness and Efficiency (4): differentiated FITs

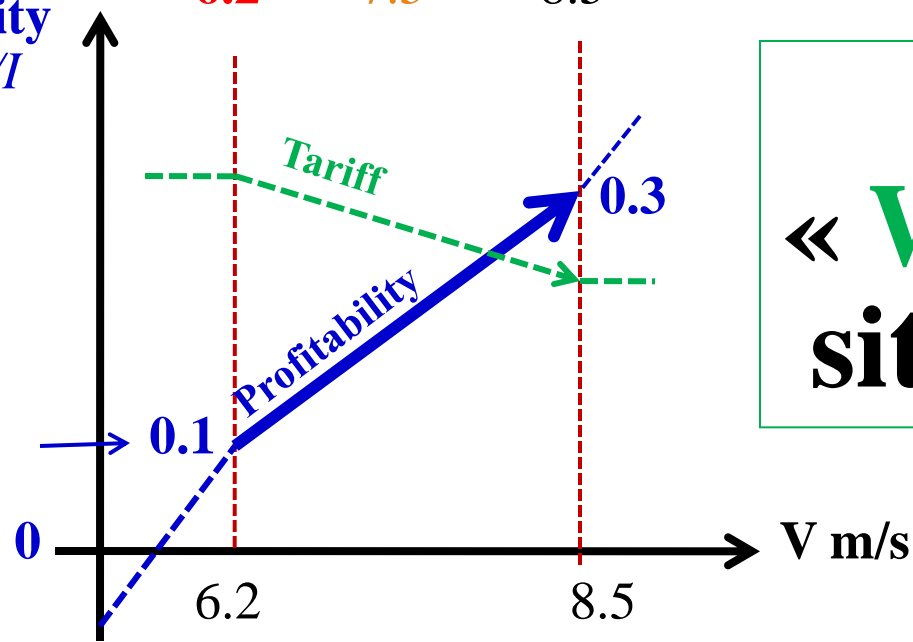
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- ❑ **Creating a “Win-Win situation” (wind, PV)**
  - ⇒ For investors: minimum profitability on lower quality sites, increasing profitability on higher quality sites
  - ⇒ For electricity consumers: FIT and over-costs decreasing on higher quality sites, not undue profitability on those sites
- ❑ **Introduced in 2000 with a huge success by Germany for wind power, then France and Portugal**
- ❑ **Detailed proposals for wind: Ontario (not implemented), Pakistan (decision pending)**
- ❑ **Also possible and of high value for solar PV**
  - ⇒ Case studies in 2009 for 5 European countries
  - ⇒ Detailed case study and proposal for California in 2010
  - ⇒ In both cases, more simple for PV than for wind !
- ❑ **→ Innovation is also possible for the design of simple, reliable, fair and efficient FITs !**

# ARTs : Advanced Wind Tariffs Principle

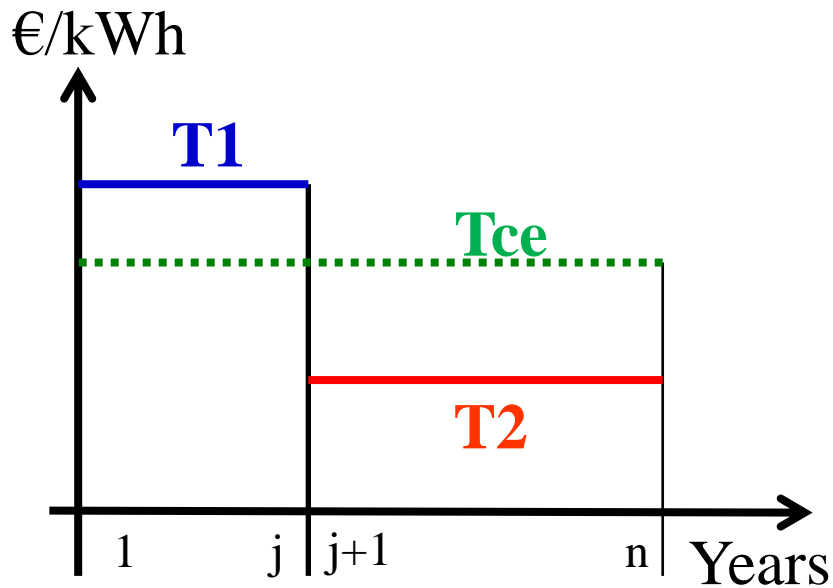


**Profitability**  
 $PI = NPV/I$



**A**  
**« Win-Win situation »**

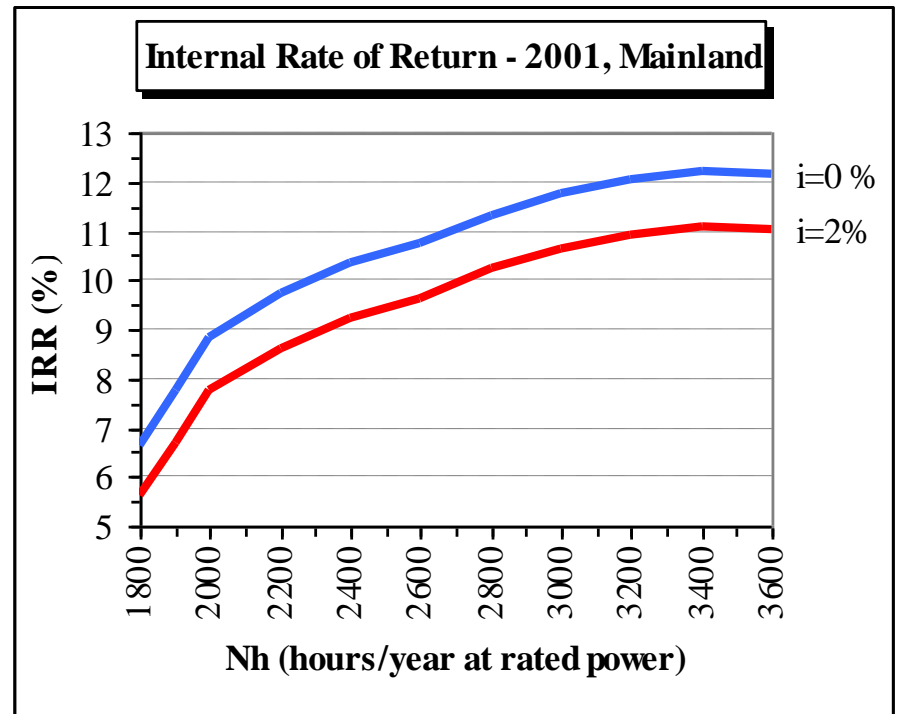
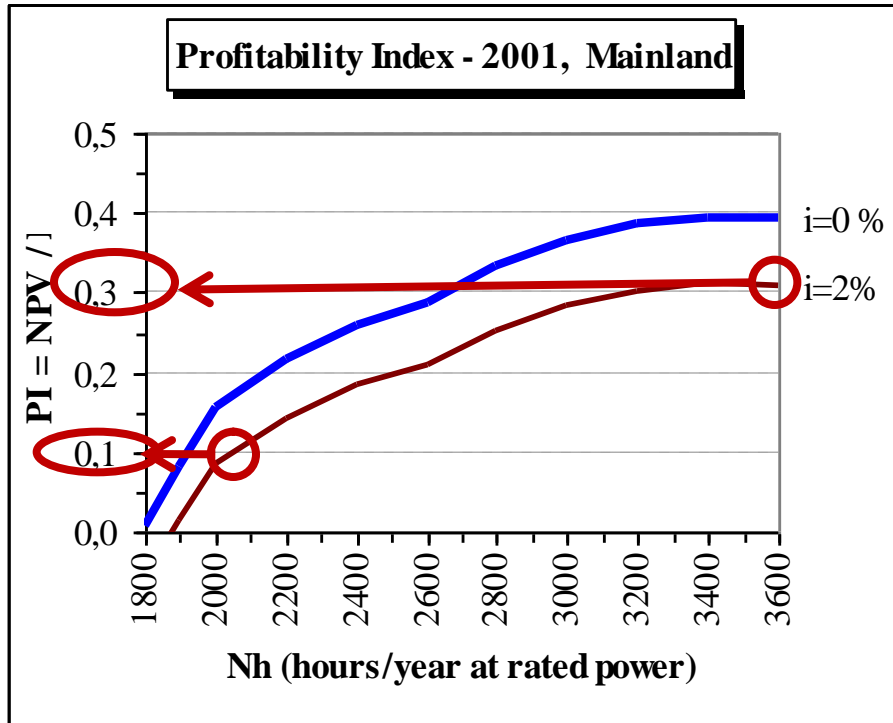
# Wind FITs differentiation: example of Germany and France



	Germany	France
T1	Fixed	Fixed
T2	Fixed	Variable
Tce	Variable	Variable
j	Variable 5 to 20 years	5 years (till 2005) 10 years (> 2005)
n	20 years	15 years

- ❑ **Tce = constant equivalent tariff resulting from T1 and T2**
- ❑ **Simple to design and to implement (Germany: 2000; France: 2001)**
- ❑ **Tce is much more lower on high quality sites than T1**
- ❑ **Simple for (automatic) management and for monitoring**
- ❑ **Efficient:**
  - ⇒ End of 2011: Germany 22.3 GW; France: 6.6 GW
  - ⇒ Smooth and rational repartition on all the windy regions, not only on the most ones which are frequently high environmentally sensitive

# Reference profitability : example of French 2001 wind tariffs



## Results:

- ⇒ Reliable system, still in use (minor changes in 2006)
- ⇒ Could be improved by switching from capacity factor to  $E_{as}$  ( $kWh/m^2 \cdot year$ ) to favor high capacity factors wind turbines
- ⇒ Target in the French NREAP: 19 GW onshore in 2020

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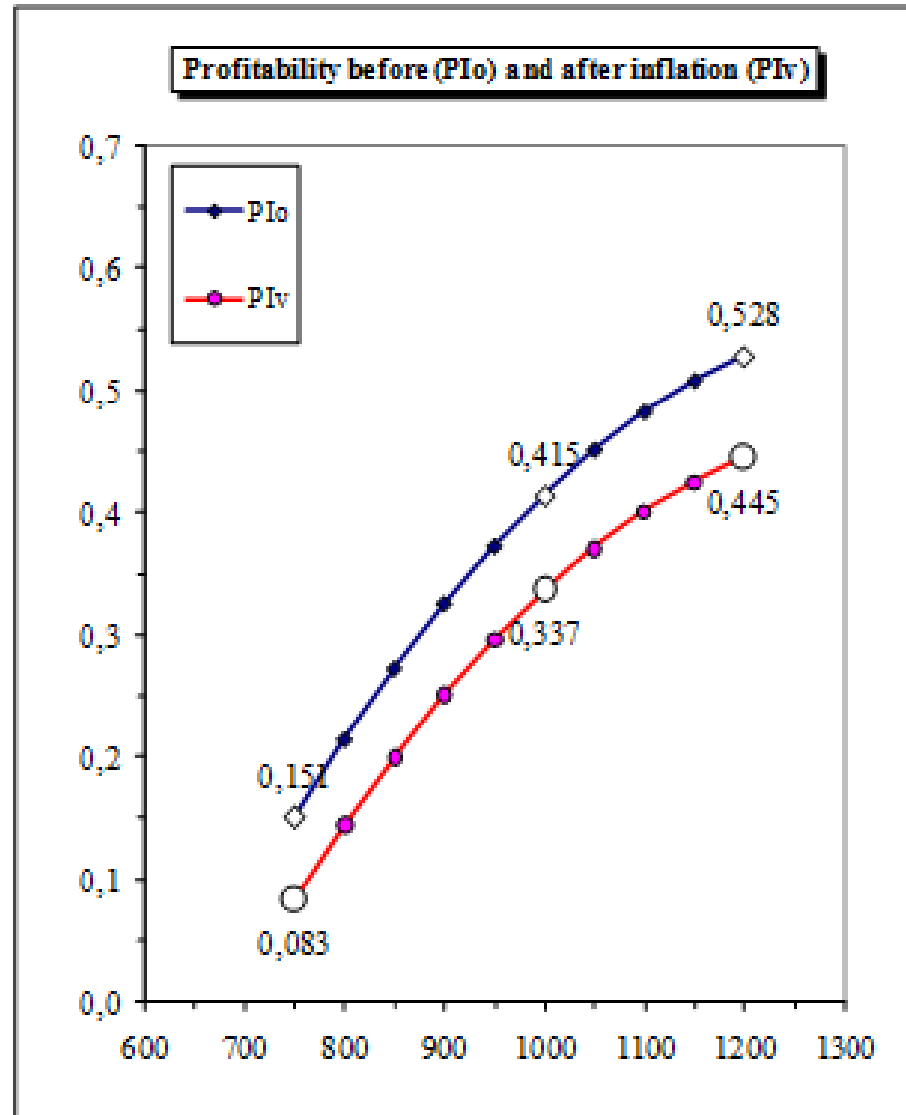
**Example 1:**  
**2009 Wind Pakistan Tariff**  
**proposal from the 3 days**  
**UNDP-AEDB workshop**

**(TA for UNDP Wind Project Pakistan)**



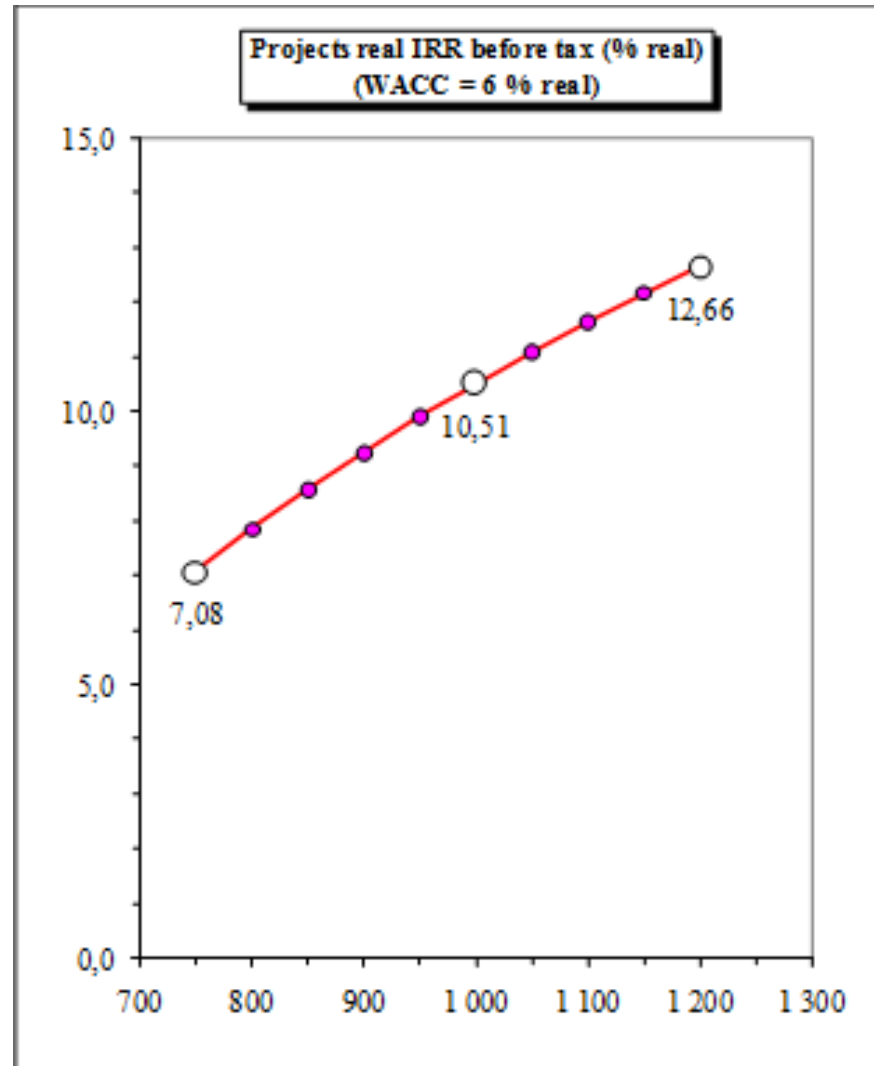
# Wind Power ART for Pakistan: targeted PI

Profitability Index (= NPV / I) of wind projects versus Eas (kWh/m<sup>2</sup>.year) without and with inflation (5%/y.)



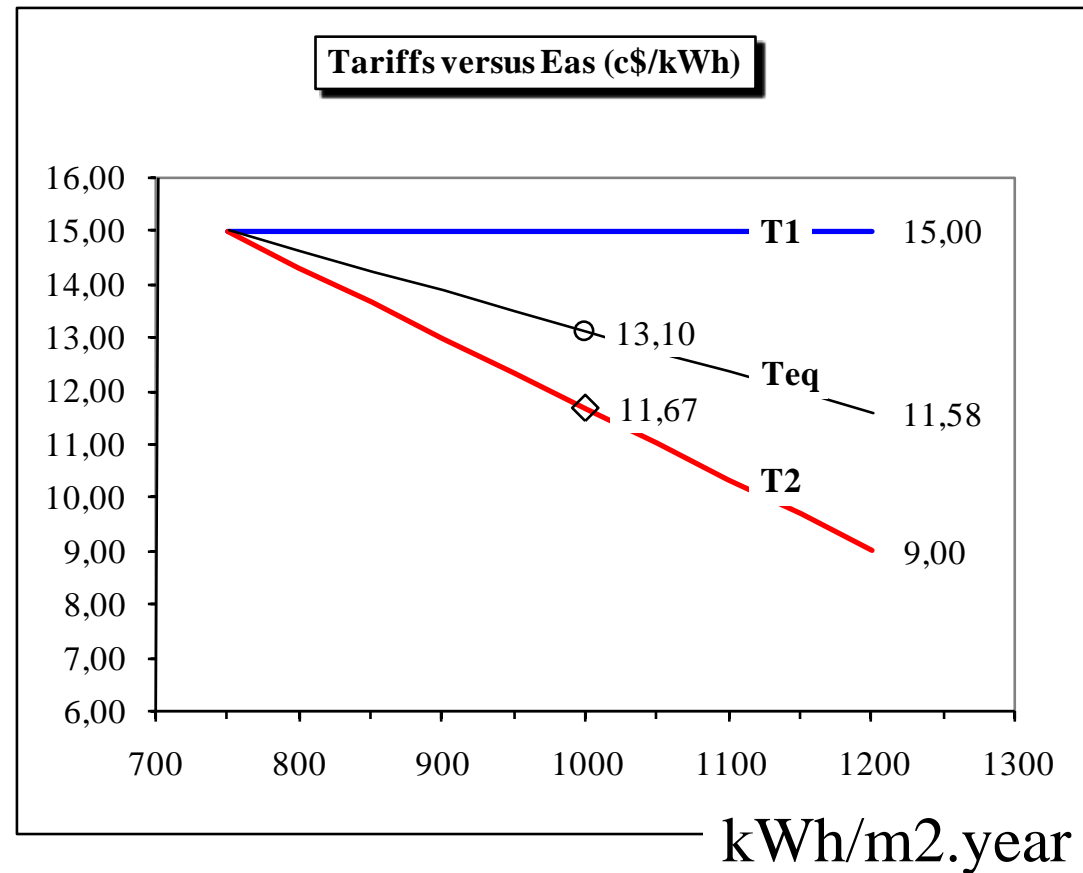
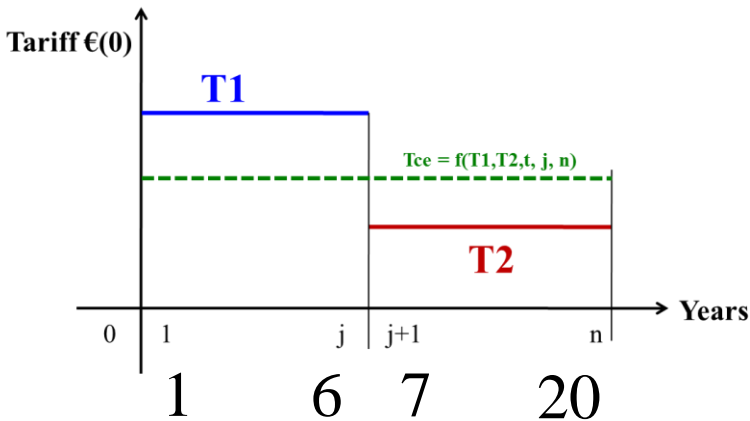
# Wind Power ART for Pakistan: corresponding real IRR

Project real IRR before tax versus Eas (kWh/m<sup>2</sup>.year)



# Wind Power ART for Pakistan

Tariffs T1 (on 6 years) and T2 (years 7 to 20) and equivalent constant tariff Teq versus Eas (kWh/m<sup>2</sup>.year)



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**Example 2:**  
**Universal Smart PV FIT**  
**(USPV FIT model)**

# Challenges for an USPV FIT model

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## □ “Keep it simple” !

⇒ For its design and implementation

⇒ For understanding and use:

- By electricity market regulators, decision makers
- By grid operators and/or utilities purchasing and paying the PV kWh
- By project developers, investors and owners

## □ “TLC compatible” (Transparency, Longevity, Certainty)

⇒ As explained in the 12/2009 Deutsche Bank Group report  
“Paying for RE: TLC at the right price”

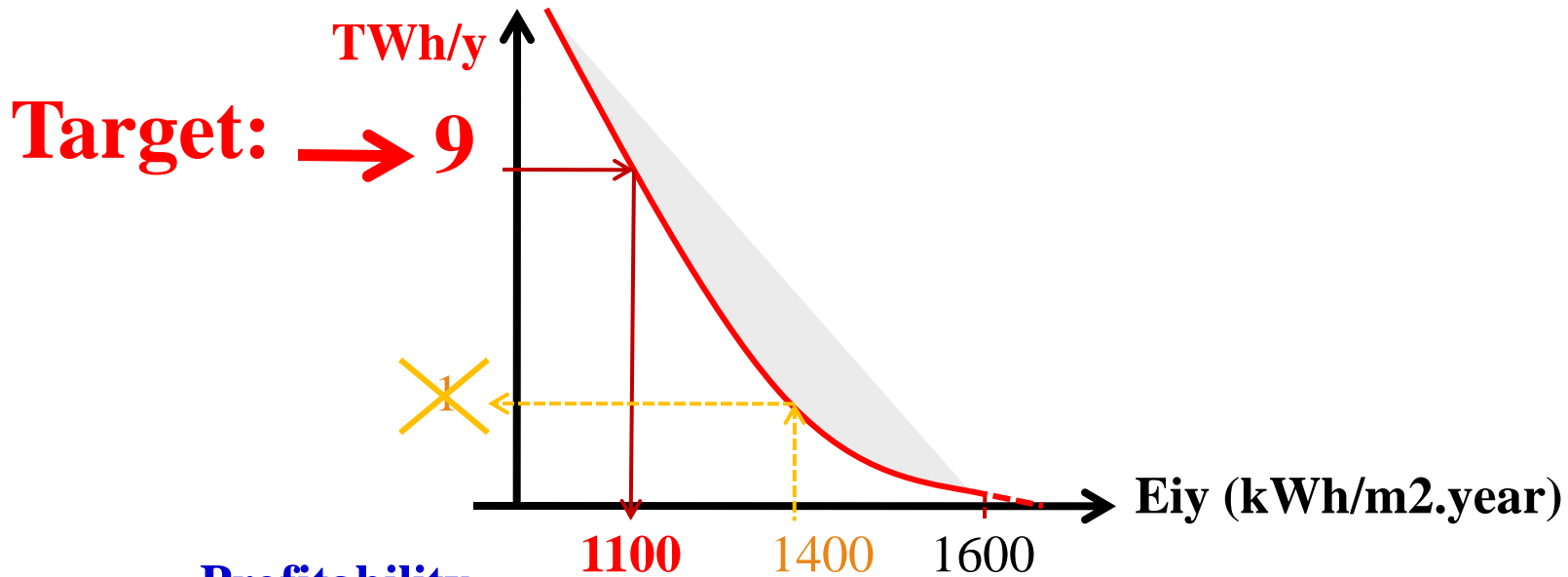
## □ Flexible

⇒ Must cover very different cases for :

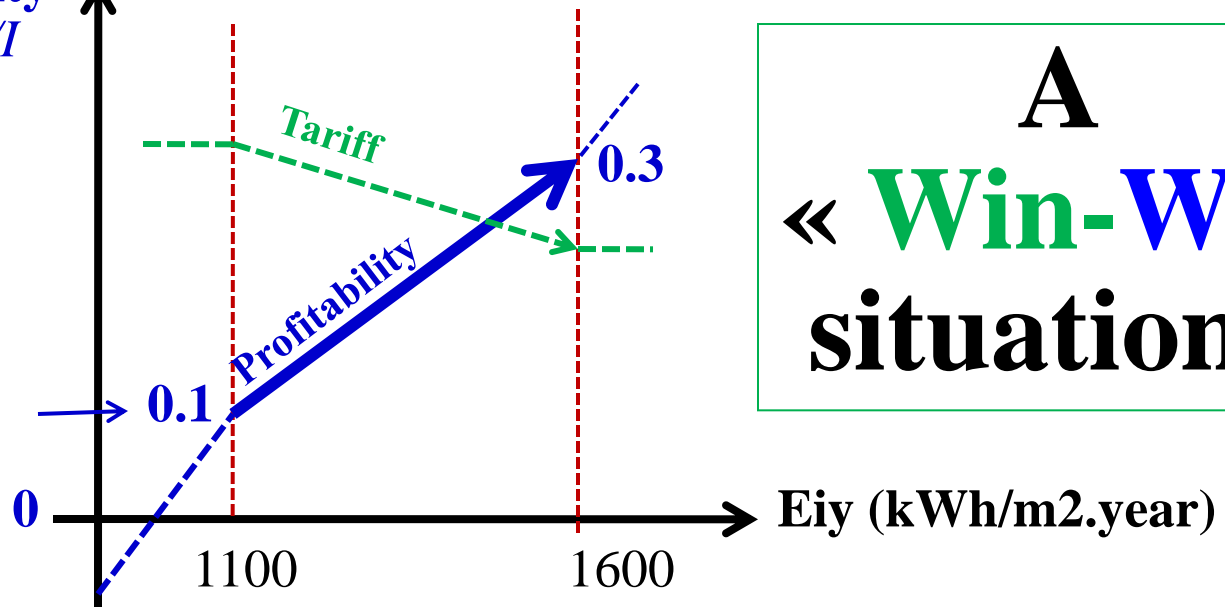
- Solar irradiance range between  $E_{i\min}$  and  $E_{i\max}$  (kWh/m<sup>2</sup>.year)
- Investment cost ratio: from small domestic PV roofs to large PV plants

⇒ Must be implemented in different contexts and countries

# ARTs : Advanced USPV Tariffs Principle



**Profitability**  
 $PI = NPV/I$

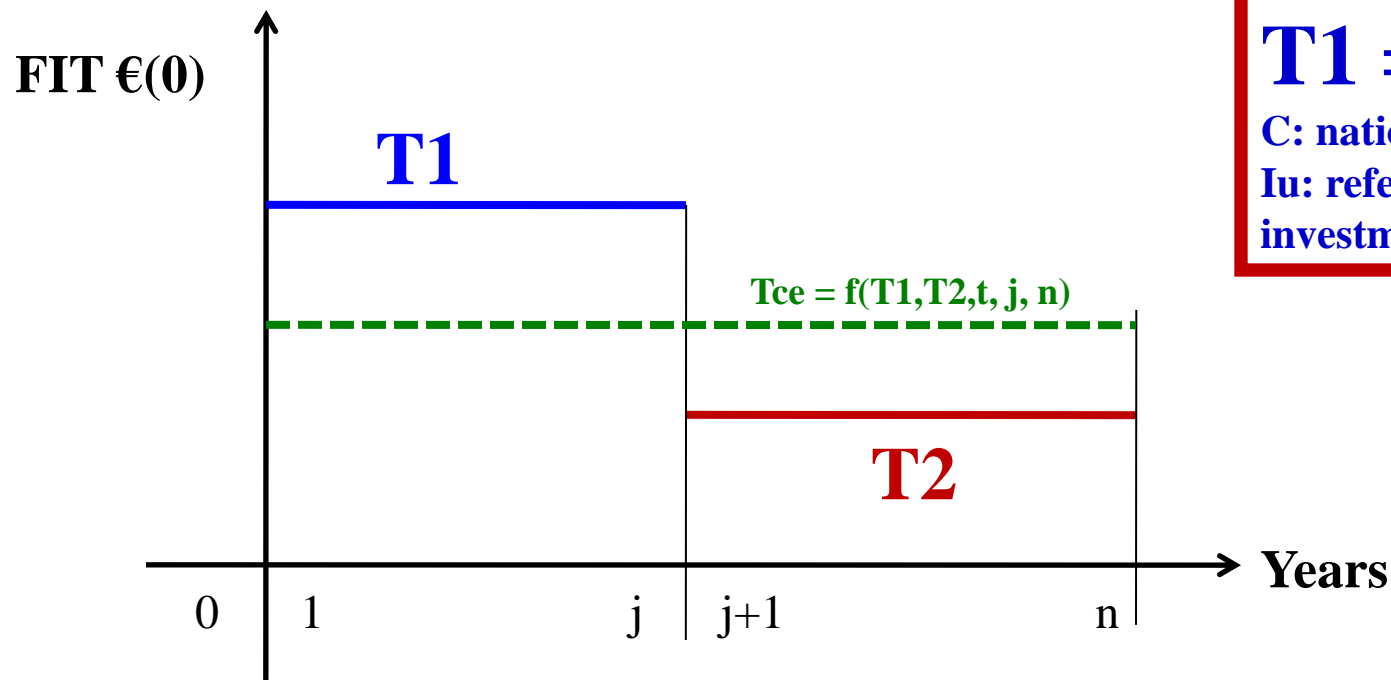


**A**  
 << **Win-Win** situation >>

# Suggested design of an USPV tariff system

“Universal Smart PV FIT system”

- ❑ Inspired from the German EEG 2000 wind tariff system, but much more simple for PV
- ❑ T1 on years 1 to j and T2 from year j+1 to year n: constant values for all projects in the tariff system for a specific PV application (residential, or commercial or PV plants...)
- ❑ **j**: variable from  $j = j_{\min}$  to  $j = n$
- ❑ **Tce = constant equivalent tariff, giving the same profitability than T1 and then T2**
- ❑ For a specific project:  $j = f$  (potential maximum energy yield at the project location)
- ❑ Potential energy yield: from national solar GIS (PVGIS or PVWATTs) for  $E_{iy}$  (kWh/m<sup>2</sup> in the optimal plane of modules, without any shadow) and performance ratio  $PR = 0.75$
- ❑ Case studies EPIA 2009: France, Germany, Italy and Spain, Turkey.
- ❑ Case study 2010: USA: California



$$T1 = C * I_u$$

C: national constant  
I<sub>u</sub>: reference investment ratio

# Basic principles to design a USPV FIT

- The fundamental advantage of the USPVFIT model:

$$\mathbf{T1} = \mathbf{C} * \mathbf{Iu}$$

$\$/kWh$   $\$/kWp$  dc at STC

With  $C = \{(1 + P_{Imin}) * CRF(t,20) + K_{om}\} / (PR * E_{iymin})$

$C = \text{“State economic solar constant”}$



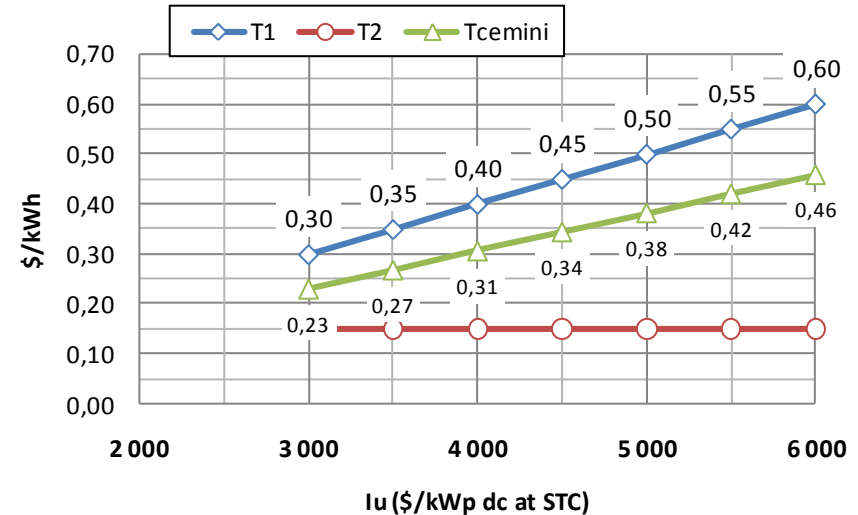
# 2010 case study: California domestic PV, wo PTC

## Results: tariffs T1, T2, Tcem

$$T1 = 10 * I_u$$

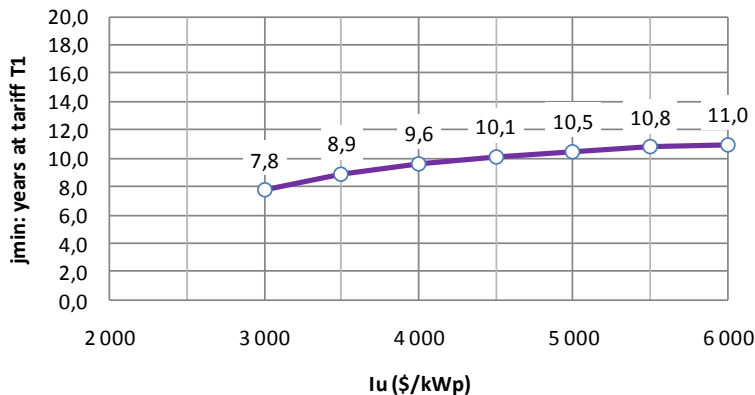
c\$/kWh                      \$/Wp

Tariffs T1, Tcemini, T2 vs Iu (\$/kWp)

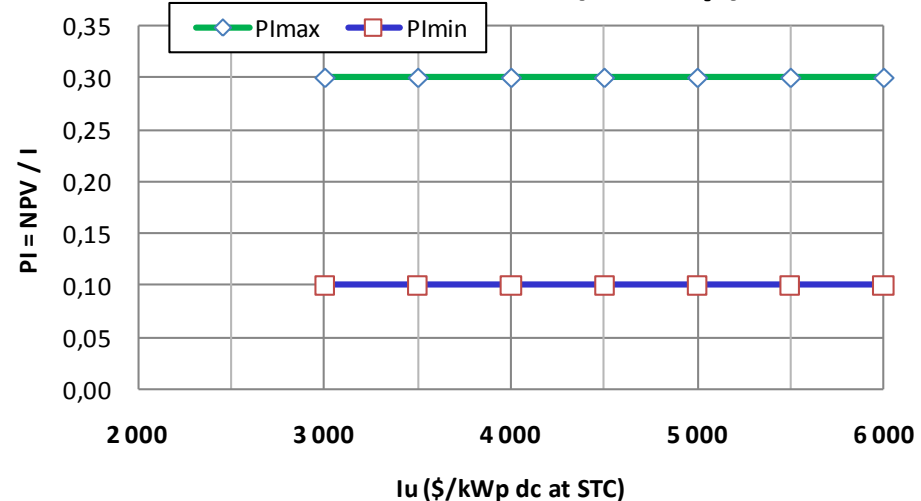


## Results: Jmin

Jmin (years) vs Iu (\$/kWp)



PImax, PImin vs Iu (\$/kWp)

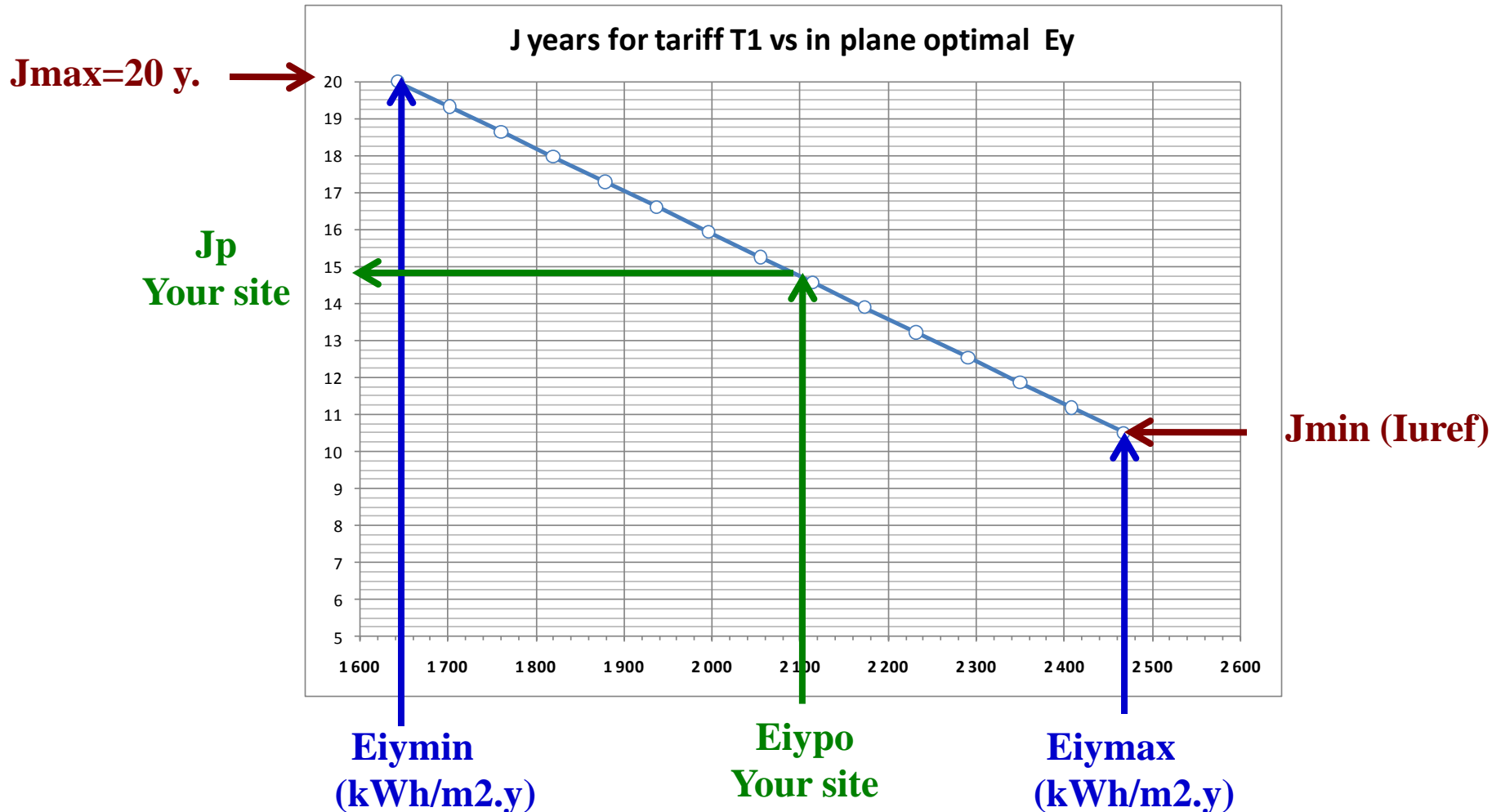


## Result: PImax and PImin

⇒ (T1 calculated for Profitability to be independent from Iu)

# Use of a USPV FIT system for a specific site in a state

**Example: California** ( $E_{i\min}$ : Arcata,  $E_{i\max}$ : Dagget, 2010  $I_{\text{ref}} = 5000 \text{ \$/kWp}$ )



# Conclusions

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- ❑ **If well designed and calculated, FITs and ARTs are the most efficient market regulation for large scale implementation of grid connected electricity**
- ❑ **Experience has demonstrated that ART's correct design and calculation within a transparent and cooperative decision process is possible and efficient**
- ❑ **Experience has demonstrated that ARTs knowledge sharing and capacity building for local stakeholders and decision makers is possible within short time frame**
- ❑ **This knowledge sharing and related capacity building should avoid poor FITs design and deceiving results in developing countries**
- ❑ **Methods and tools used for ARTs design can be extended also for energy efficiency market regulation**

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# ANNEXES

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**Defining « fair and efficient  
profitability » from  
the Profitability Index**

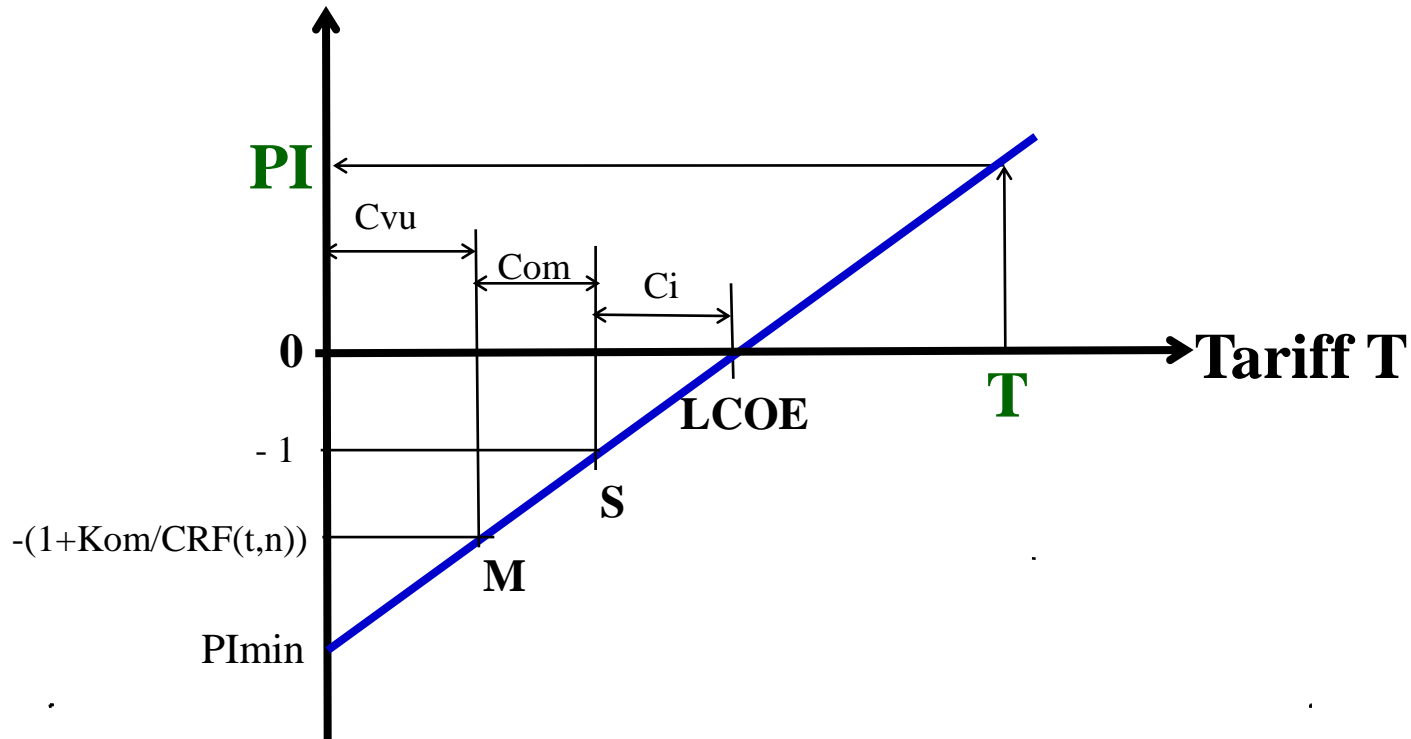
$$\text{PI} = \text{NPV}/\text{I}$$

# The universal linear profitability model: $PI = a * T - b$

- ⇒  $PI = \{Nh/[CRF(t,n)]*Iu\} - [1 + Kom / CRF(t,n)]$
- ⇒  $Ci$  = part of LCOE created by investment cost  $I$
- ⇒  $Com$ : part of LCOE created by O&M expenses  $Dom$
- ⇒  $Cvu$ : variable part of LCOE created by fuel cost  $DV$
- ⇒  $CRF(t,n) = t/\{1-(1+t)^{-n}\}$  = Capital Recovery Factor

- ⇒  $Iu = I / P$  (\$/kW)
- ⇒  $Nh = Ey / P$  (kWh/year)
- ⇒  $Kom = Dom / I$
- ⇒  $Cvu = DV/Ey$  (\$/kWh)
- ⇒  $t$  = discount rate = WACC
- ⇒  $n$  = number of years of operation

**NPV / I = PI**



# Fair profitability: a simple and reliable model

- FITs must be based on “cost + fair profit”, formula :

$$\Rightarrow \text{FIT} = \text{Tariff} = T = [(1 + \text{PI}) * \text{CRF}(t, n) + \text{Kom}] * I_u / N_h + C_{vu}$$

- **PI = targeted Profitability Index = NPV/I**, from the “universal PI scale”
  - $\text{PI} = 0 \rightarrow T_0 =$  “manufacturing cost of kWh” (LCOE)
  - **PI = target value between 0.1 to 0.3**  $\rightarrow T =$  “selling price” = FIT
- $N_h = E_y / P$  (kWh/kW.year) = capacity factor in hours/year at rated power
- $\text{Kom} (\%) = \text{Dom} / I =$  ratio of O&M annual expenses (e.g. 4% for wind)
- $C_{vu} =$  part of kWh cost from fuel cost (0 for hydro, wind, solar, geothermal energy)
- $\text{CRF}(t, n) =$  capital recovery factor =  $t / \{1 - [1 + t]^{-n}\}$
- **t = real discount rate = WACC before tax on profit**
  - OECD countries: 5 % real  $< t < 6.5$  % real
  - t is NOT the targeted project Internal Rate of Return (IRR)
- **n = duration of the Power Purchase Agreement (PPA)**

$$\Rightarrow \text{Equivalent to: } T = [\text{CRF}(\text{IRR}, n) + \text{Kom}] * I_u / N_h + C_{vu}$$

- **PI more reliable than IRR to define “fair profitability”**

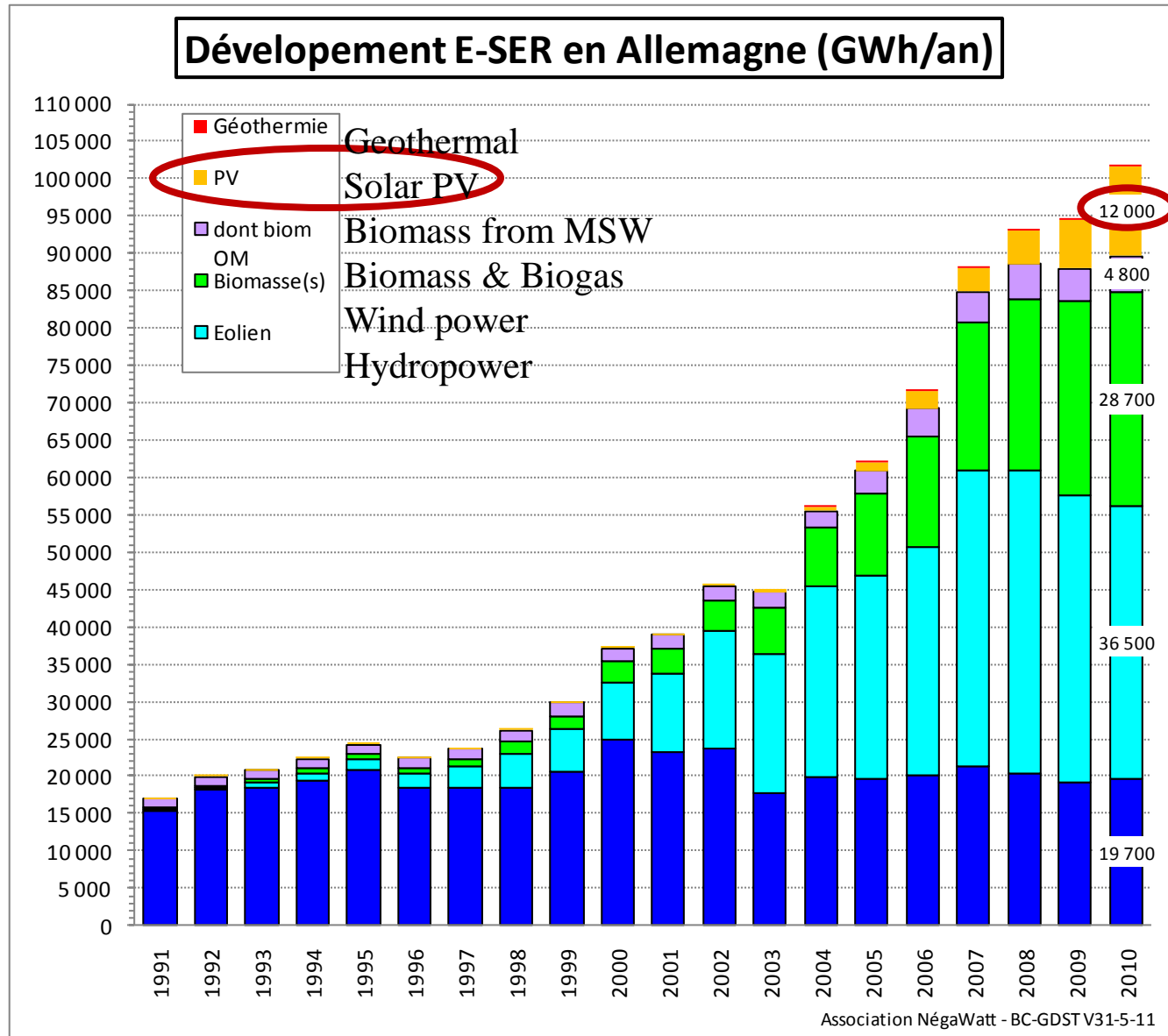
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# **Case study: coping with recent decreasing grid connected PV installation costs**

- **Germany**
  - **Italy**
  - **France**



# Germany: 1991-2010 RES-E production (GWh/y)



Source of data: BMU

# German PV FITs from EEG

## German PV FITs January-December 2011

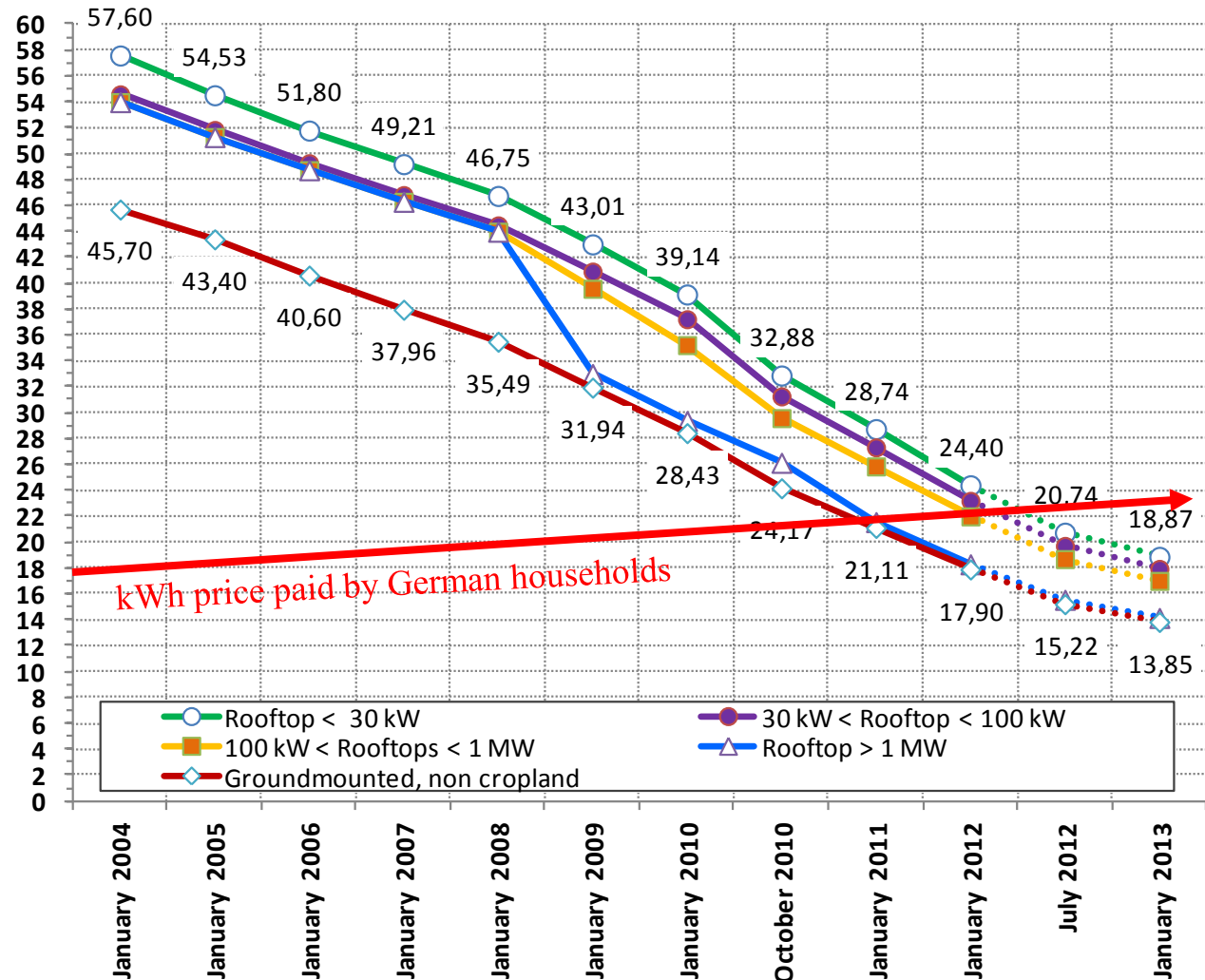
Tarifs PV Allemagne janvier à décembre 2011		
09/08/2011	Tarif PV sur 20 ans	c€/kWh
Toits	Pc < 30 kWc	28,74
	30 < Pc < 100 kWc	27,33
	0,1 < Pc < 1 MWc	25,86
	Pc > 1 MWc	21,56
Sol	Standard, non agricole	21,11
	Réhabilitation	22,07

## German PV FITs January-July 2012 (under discussion)

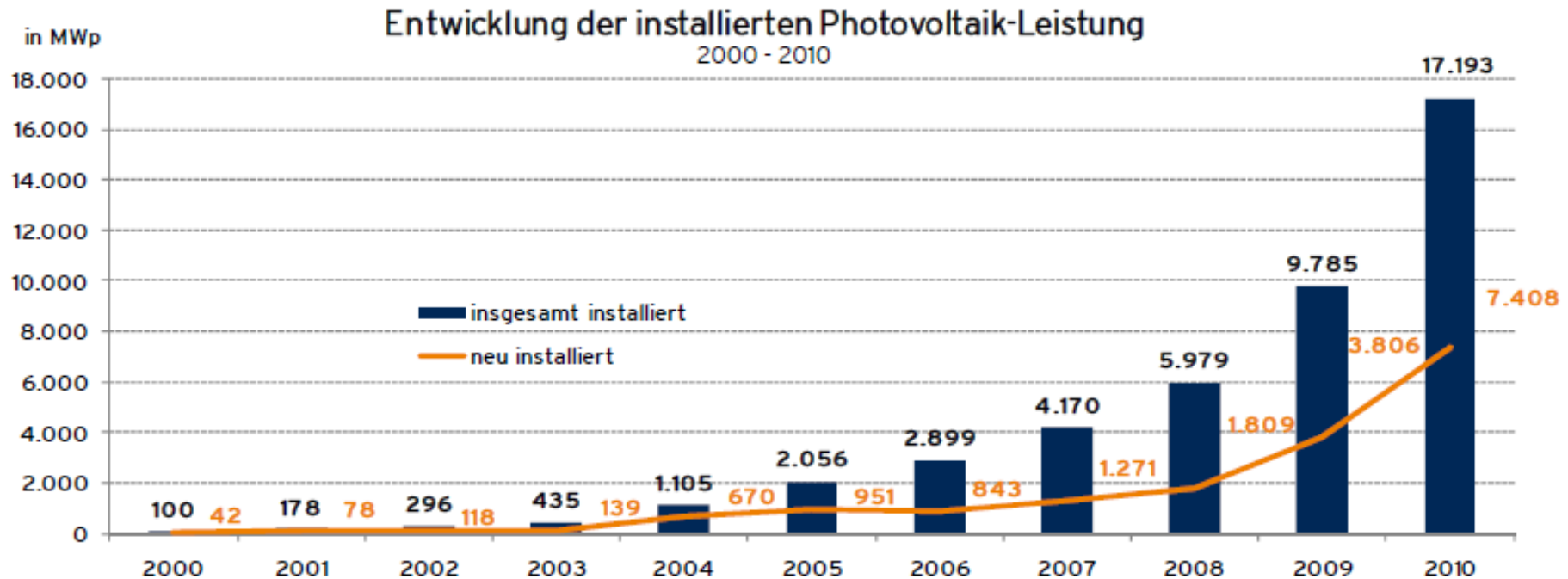
Tarifs PV Allemagne de janvier à juin 2012		
11/11/11	Tarif PV sur 20 ans	c€/kWh
Toits	Pc < 30 kW	24,40
	30 kW < Pc < 100 kW	23,20
	100 kW < Pc < 1 MW	22,00
	Pc > 1 MW	18,30
Sol	Sol non agricole standard	17,90
	Sol réhabilité	18,80

## German PV FITs, c€/kWh paid on 20 years

Last update: January 19, 2012

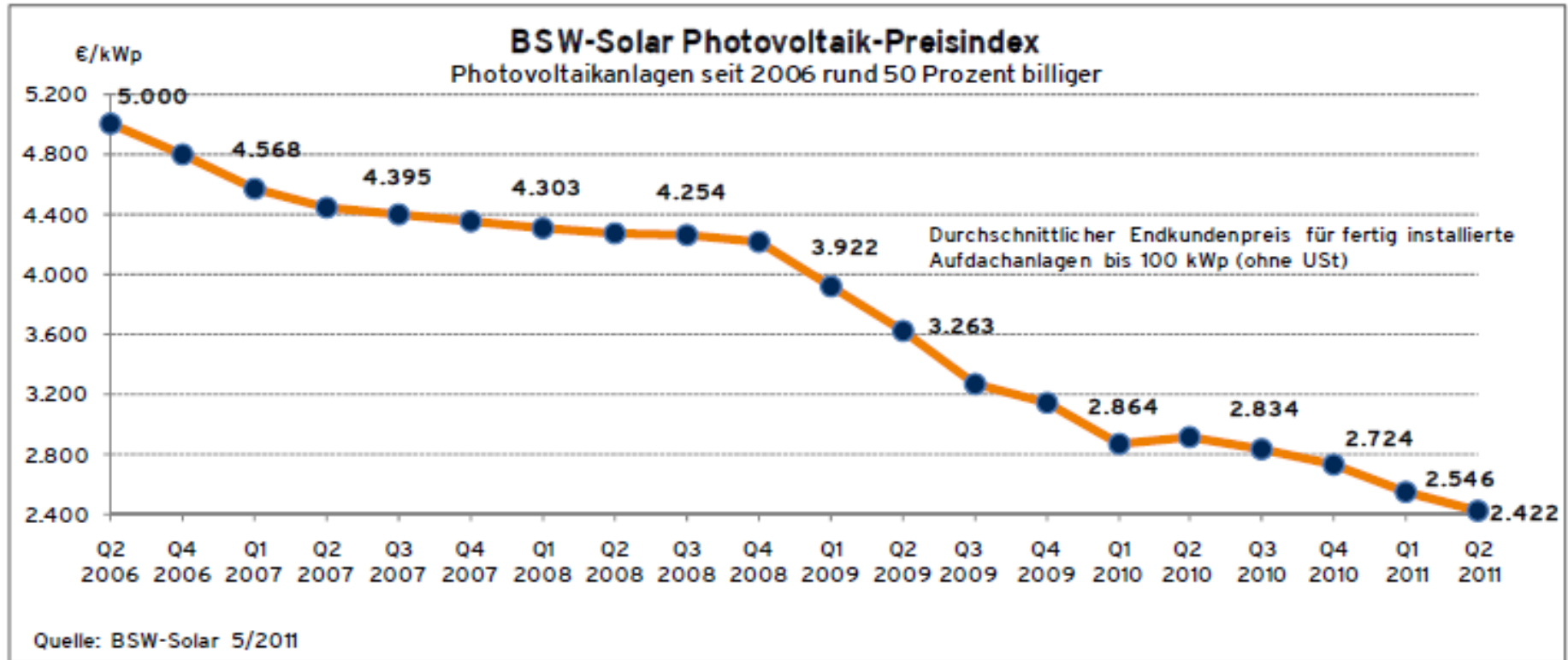


# PV in Germany: installed power and annual market (MW)



Quelle: Bundesnetzagentur, BSW-Solar 4/2011

# PV in Germany: 2006-2010 cost decrease (€/kWp)

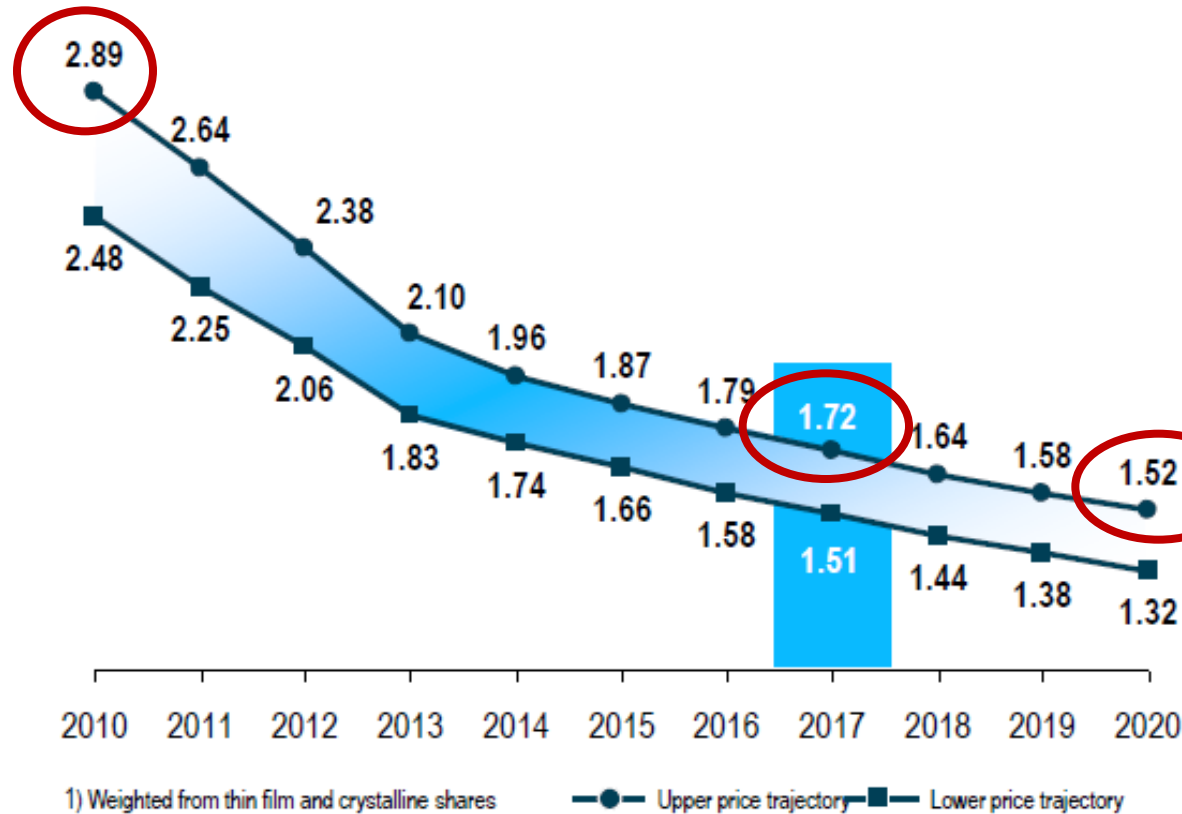


**Note:** installed €/Wp for systems < 100 kWp

**Source:** BSW

# 2010-2020 German BSW roadmap: costs (€/Wp)

System price model of German PV industry 2010-2020 [EUR/Wp]



## Methodology and main assumptions

### > Methodology

- Bottom-up model developed together with German PV industry
- Average values from various companies on module and BOS costs – without Asian production

### > Assumptions:

- Investor perspective, i.e. including all margins of value creation and distribution
- 30 KW system
- Real prices 2010, excluding VAT
- Thin film share increasing until 2020 – 30% presumed

Source: Roland Berger; various PV companies

PV Roadmap EN\_FINAL.pptx | 15

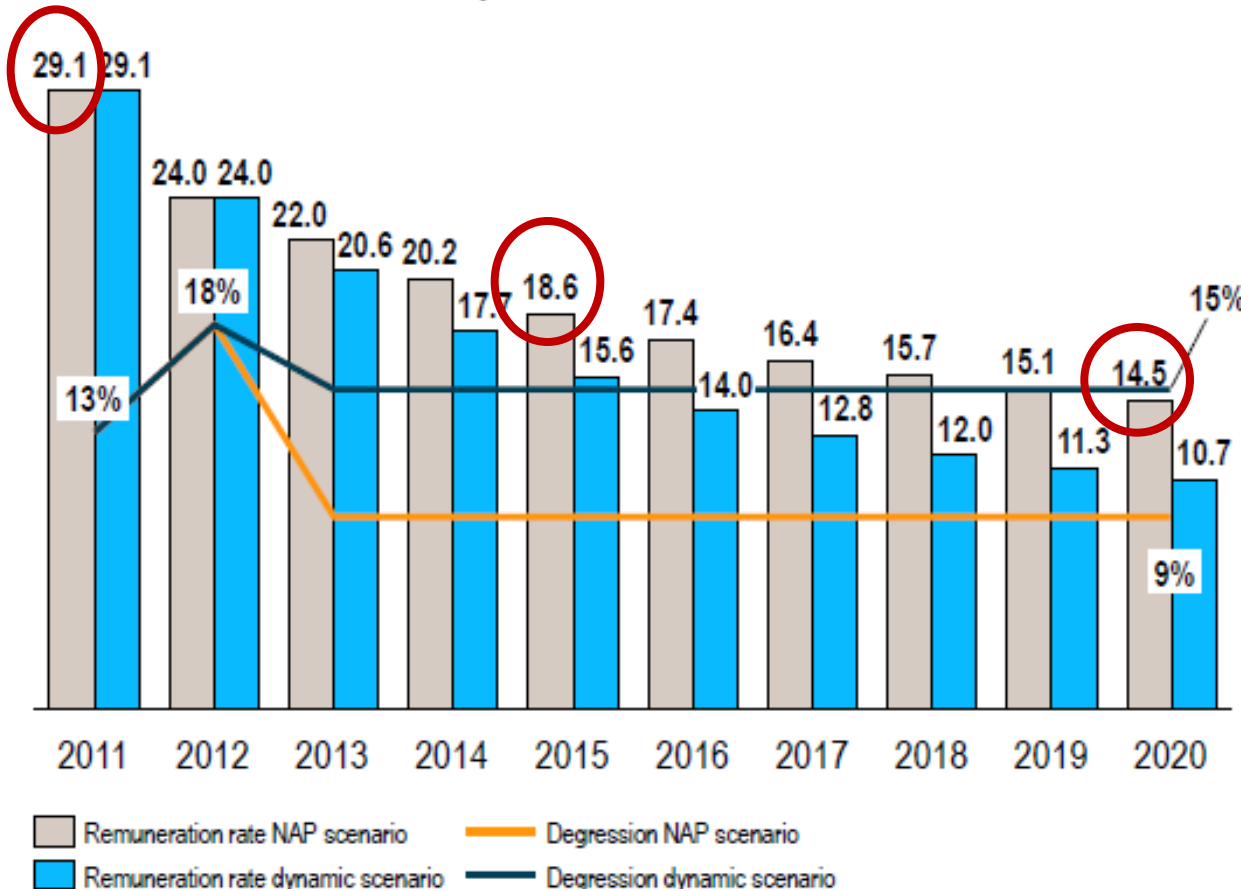
## Source : Directions for the Solar Economy

PV Roadmap 2020

Competitive – Photovoltaics on the way to becoming a central pillar of energy supply

# 2010-2020 German BSW roadmap: FITs

Remuneration development under assumed direct consumption, nominal [ct/kWh]



## Comments

- > Remuneration degression as in current EEG
- > Direct consumption presumed to increase until 2020 – cumulative effect for total remuneration (20% direct consumption in 2020)
- > 18% degression in 2012 is not yet the maximum amount possible

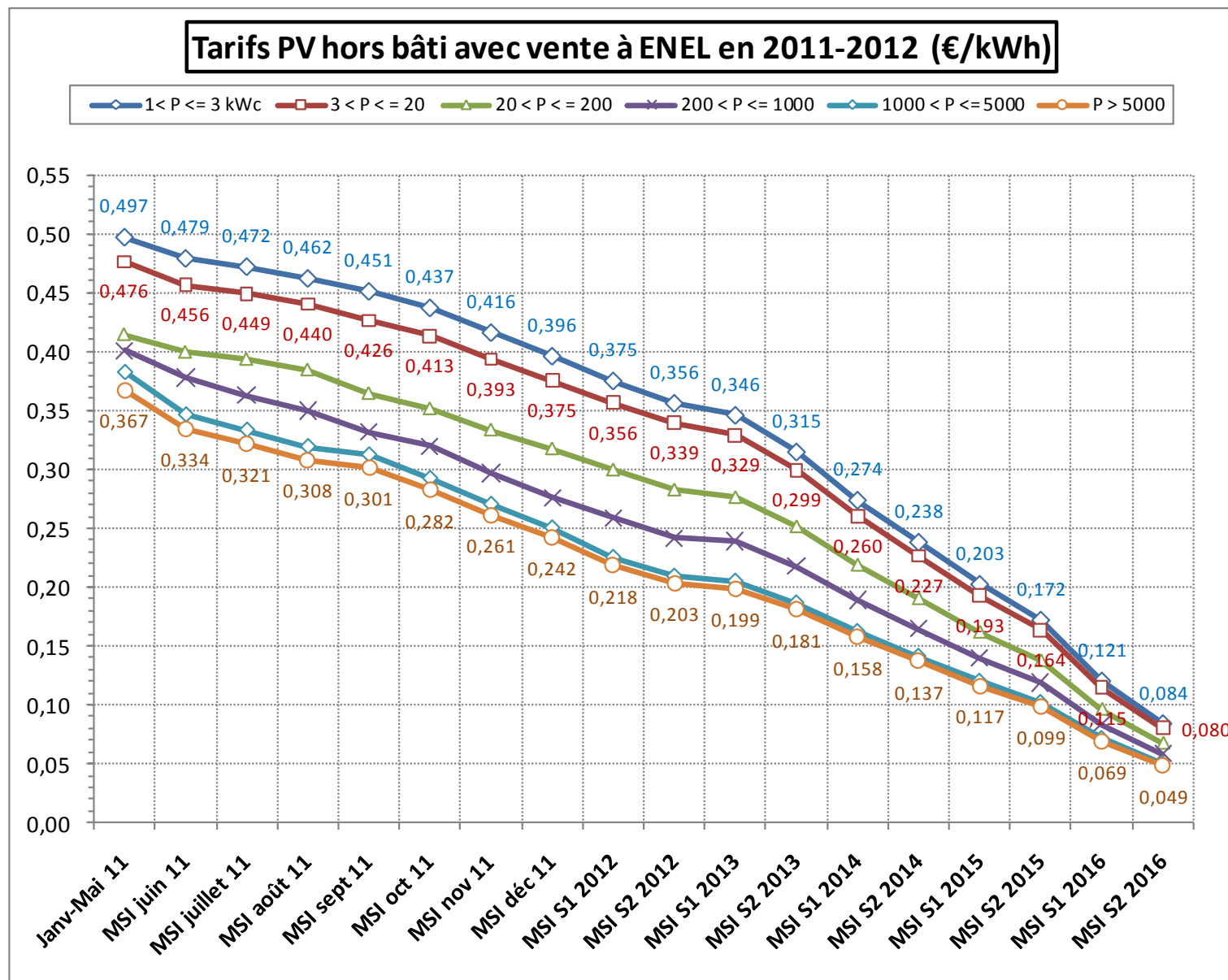
**Source : BSW:**

**Directions for the Solar Economy**

PV Roadmap 2020

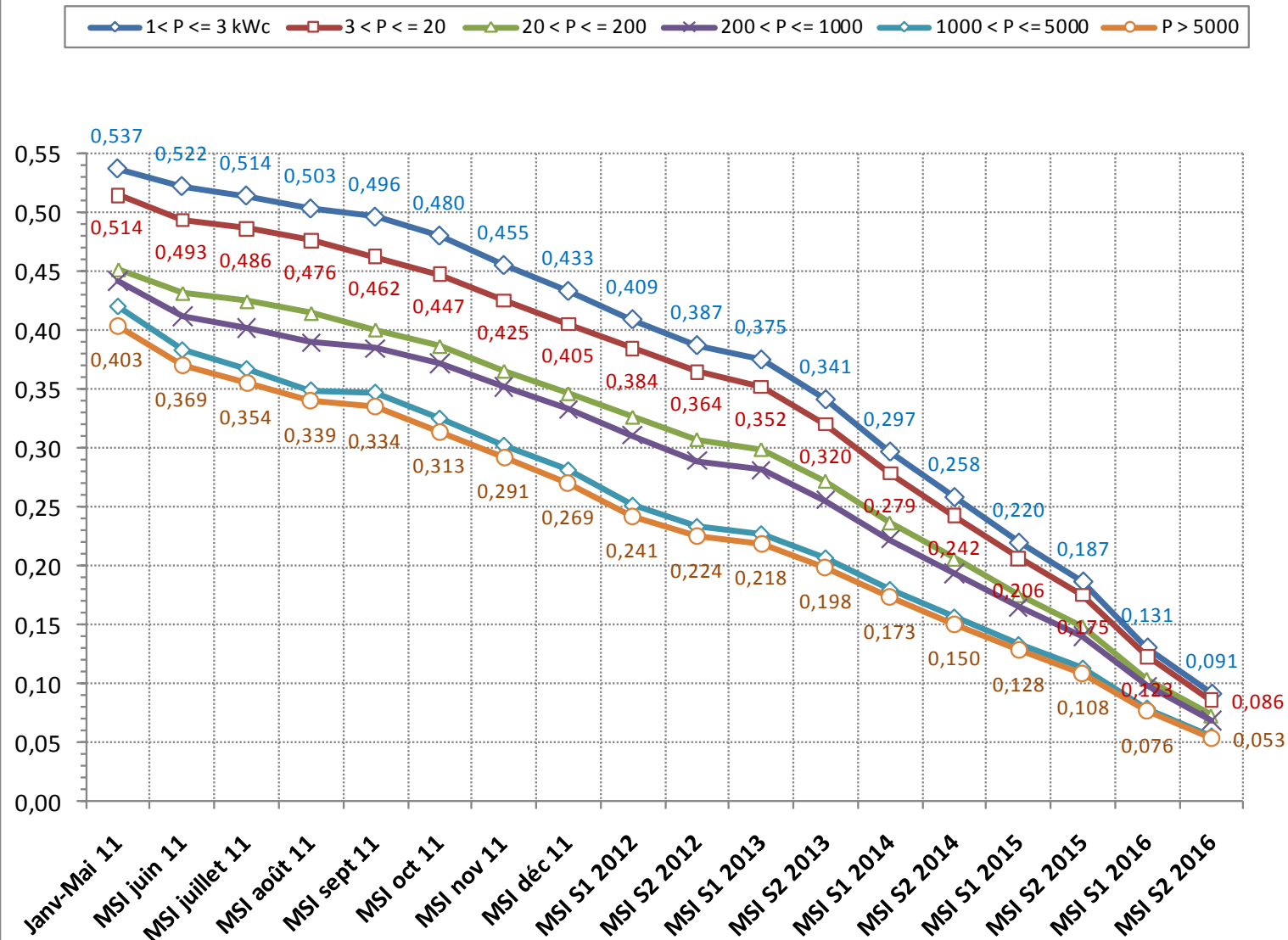
Competitive – Photovoltaics on the way to becoming a central pillar of energy supply

# Italian PV FITs, « Conto IV, May 2011 »: on ground



# Italian PV FITs, « Conto IV, May 2011 »: BAPV

Tarifs PV intégré bâtiment avec vente à ENEL en 2011-2012 (€/kWh)

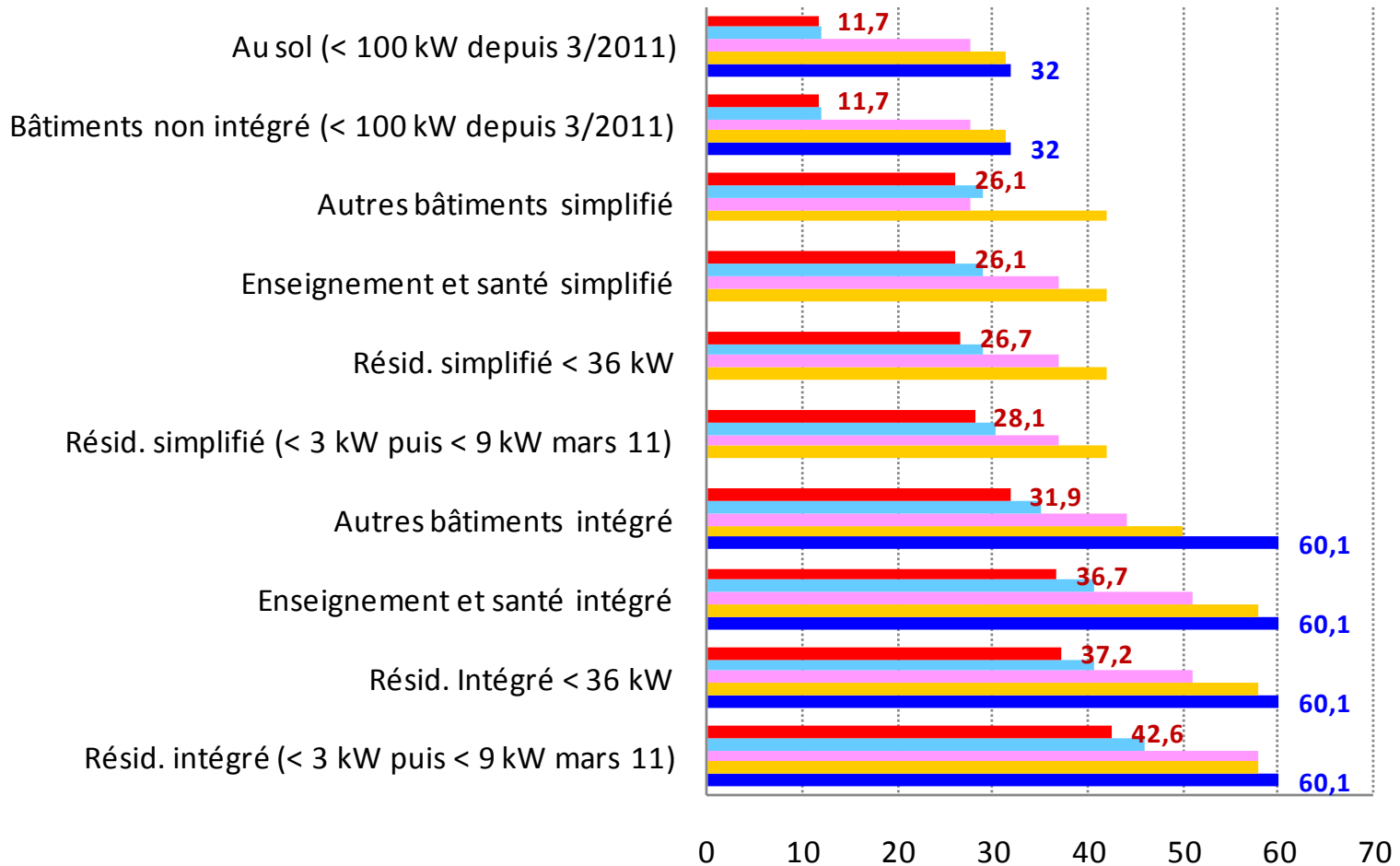




# French PV tariffs: decrease from 2009 to 2011

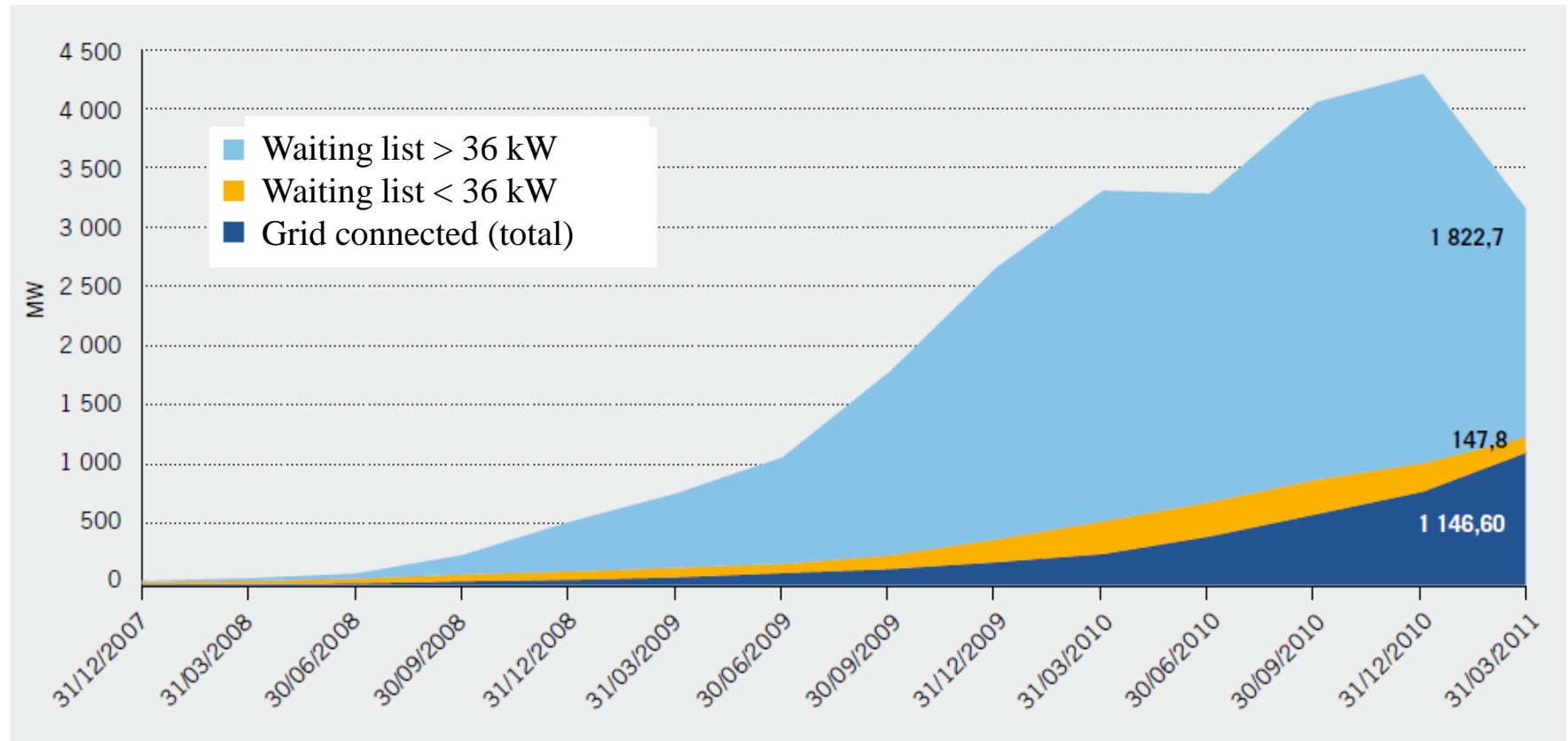
## Tarifs PV en France depuis 2009 (c€/kWh)

■ Trim. 3 2011   
 ■ Trim. 2 2011   
 ■ Sept10-Févr11   
 ■ Janv-Août 2010   
 ■ 2009



# PV in France and grid connection waiting list (MW)

Evolution de la répartition de la file d'attente en MW (France métropolitaine)



(Source : SER-SOLER, d'après ERDF-EDF SEI)